



Board of Governors Public Meeting APPROVED MINUTES

November 26, 2025, at 5:30 p.m.
Room 5025, Broadway Campus

ATTENDANCE

Board Members

Mahin Rashid (Chair, Board/HRC)
Jeffrey Yu (Vice Chair/Chair, FAC)
Carol Ye
Chi Lo
Christie Sparklingeyes
Colin Zuo
Francesco Barillaro
Malou Morales
Michele Guerin (Regrets)
Dr. Paul Yeung
Simon Cheng
Dr. Steve Cardwell
Synthia Kloot (Regrets)
Tanmay Chugh

Senior Team & Staff Resources

David Wells VP, Academic & Applied Research
Ian Humphreys VP, Admin & International Development
Kate Dickerson VP, People Services
Jane Shin VP, Students & Community Development
Elmer Wansink AVP, IT & CIO
Clayton Munro AVP, Student & Enrolment Services
Tannis Morgan AVP, Academic Innovation
Jamie Choi ED, Finance & CFO
Surinder Aulakh ED, Safety, Security & Risk Management
Charnelle McClure ED, Marketing & Communications
Clay Little AD, Indigenous Education & Engagement
Amanda Wiseman EC, President's Office
Lucia Zabrieszach EC, VPA's Office

Ex-Officio

Ajay Patel President & CEO
Louise Dannhauer Chair, Education Council/GC

Guests

Frank Cosco President, VCCFA
Daniel Rohloff President, CUPE Local 4627
Brynn Joyce Executive Director, SUVCC

We acknowledge that Vancouver Community College (VCC) is located on the traditional and unceded territories of the xʷməθkʷəy̓əm (Musqueam), Sḵwx̱wú7mesh (Squamish), and səliłwətał (Tsleil-Waututh) peoples who have been stewards of this land from time immemorial.

1. CALL TO ORDER, LAND ACKNOWLEDGEMENT & OPENING REMARKS

The meeting was called to order at 5:30 p.m. by M. Rashid, who delivered the Land Acknowledgement and provided opening remarks.

The Chair emphasized the importance of financial sustainability as an ongoing priority for VCC, noting that maintaining the College's core values and ability to serve students and the community will require continued focus and, at times, difficult decisions. She highlighted the Board's role in engaging in these discussions and noted that further dialogue will continue, including at an upcoming Board retreat.

The President welcomed everyone and provided brief opening remarks. He noted that the provincial government has initiated a post-secondary sector review aligned with British Columbia's economic and labour-market priorities, including the recently released provincial industrial strategy (Look West).

The President advised that consultation with the sector is expected in the coming months and that institutions should anticipate increased data requests and short-notice engagement. While the outcomes of the review are not yet known, he noted that the review may result in recommendations affecting programs, system

coordination, and broader sector structures. Management will undertake high-level scenario planning and will continue to keep the Board informed as the review progresses. The President noted that the Board has already discussed these matters in camera and will continue the discussion at an upcoming Board retreat. The president also highlighted similar information was shared verbally with VCCFA, CUPE4627 and SUVCC.

2. APPROVAL OF AGENDA & CONSENT AGENDA

MOTION: THAT the VCC Board of Governors approve the November 26, 2025, public meeting agenda; and approve/acknowledge receipt of the following items on the consent agenda:

2.1 Minutes: Sept 24, 2025, Public Meeting

2.2 Education Council Chair's Report

2.3 Education Service Renewal Reports:

Continuing Studies (CS) Office & Registrar.

International Education

2.4 Course Deactivations

2.5 Concept Papers: Automotive Electronics

Repair Certificate; Automotive Parts, Service

Advising and Collision Estimating Certificate

2.6 Board Correspondence & Activity

2.7 News and Events

Moved, Seconded & CARRIED (Unanimously)

3. INDIGENIZATION AT VCC

Clay Little highlighted the ongoing empowerment and shared responsibility at Vancouver Community College with a focus on relevance and meaningful student participation, particularly in the downtown area. We acknowledged the intergenerational impacts of residential schools and emphasized the “four Rs”- Respect, Relevance, Reciprocity, and Responsibility, as core principles supporting Indigenous well-being. VCC's efforts to integrate Indigenous language, knowledge, and worldviews align with the Truth and Reconciliation Commission's 94 Calls to Action and the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP).

Reciprocity was described as a lifelong learning process, informed by concept of listening “with our heart.” VCC continues to foster reciprocal relationships through collaboration with Indigenous communities, student representation, culturally responsive teaching, and community engagement. The Story Booth initiative was noted as an important tool for sharing Indigenous stories, and the need for education systems to reflect Indigenous perspectives was reinforced.

Student success supports were identified as key priorities, including academic assistance in Indigenous gathering spaces, food security partnerships such as the ICE food card, emergency funds, and peer support programs like Student Cousins. Additional supports include cultural activities, elder involvement, one-to-one advising, and resources such as the Indigenous Ally Toolkit and further readings on UNDRIP, the 94 Calls to Action, and Indigenous-specific racism in BC.

4. CONSTITUENCY REPORTS

4.1 CUPE Local 4627

Touched base on the news from the province and to make the local more centralized by communication directly with the administration and HR (person to person).

4.2 Student Union of Vancouver Community College (SUVCC)

No updates.

4.3 Vancouver Community College Faculty Association (VCCFA)

Raised concerns about the provincial government's response to the ongoing Post-Secondary education crisis in BC citing recent initiatives as inadequate and lacking a coherent long-term vision for the sector. VCCFA highlighted the current funding crisis is a result of successive provincial governments allowing the situation to deteriorate over time without meaningful or timely intervention.

VCCFA emphasized the need for broader and more sustainable revenue solutions. They described the institution's financial position as critical, noting the significant deficit at the midpoint of the fiscal year.

Significant workforce reductions were highlighted as a major consequence of the financial crisis with no relief from government expected. This has already impacted academic programming for domestic students, with concerns about further negative effects continuing into 2026.

5. PROGRAMS, TUITION & FEES

5.1 REVISED: Information Technology Operations, Administration, and Security Post-Degree Diploma (ISSA PDD) Program and Tuition

On the advice of Education Council, the Board of Governors approved the renaming of the Network Technology Administration and Security Post-Degree Diploma to the Information Systems Security and Administration Post-Degree Diploma.

The name change reflects updated program focus and industry terminology within the information technology and cybersecurity sectors and supports alignment with employer expectations and labour market demand.

MOTION: THAT, on the advice of Education Council, the Board of Governors approve changing the name of the Network Technology Administration and Security Post-Degree Diploma to the Information Systems Security and Administration Post-Degree Diploma.

Moved, Seconded & CARRIED (Unanimously)

5.1.1 REVISED program: Accelerated Approval: Network Technology Administration & Security Post-Degree Diploma

On the advice of Education Council, and pursuant to the accelerated program change process under Policy 409 (Program Development and Approval), the Board of Governors approved the implementation of the revised Information Systems Security and Administration Post-Degree Diploma.

The revised program replaces the former credential and has been updated to align with current industry trends and labour market needs in information technology and cybersecurity. Revisions include enhanced focus on network and systems administration, virtualization, cloud platforms, and security fundamentals.

Admissions requirements and program classification were updated to align with applicable CIP (Classification of Instructional Programs) and NOC (National Occupational Classification) standards. The program was streamlined from 62 to 42 credits to improve curricular focus, align with employer expectations, and support post-graduation work permit pathways. Education Council confirmed strong labour market alignment, no duplication with other VCC technology programs, and alignment with VCC's technology education priorities.

MOTION: THAT, on the recommendation of the President, and on the advice of Education Council, the Board of Governors approves the revised Network Technology Administration & Security Post-Degree Diploma (now titled, Information Systems Security and Administration Post-Degree Diploma) credential and program implementation.

Moved, Seconded & CARRIED (Unanimously)**5.1.2 Tuition: Network Technology Administration & Security Post-Degree Diploma**

On the recommendation of the Finance and Audit Committee, and in conjunction with the accelerated approval of the revised program, the Board of Governors approved tuition for the Information Systems Security and Administration Post-Degree Diploma, effective August 1, 2026.

The revised tuition reflects a recalculation based on the reduction of program credits from 62 to 42 and remains within established tuition increase parameters for both domestic and international students. Comparative analysis with similar programs at other institutions was reviewed, confirming that the revised tuition positions the program competitively within the sector.

MOTION: THAT, on the recommendation of the Finance and Audit Committee, the Board of Governors approve the tuition for the Information Systems Security and Administration Post-Degree Diploma, effective August 1, 2026.

Domestic: \$12,145 (average of \$289.16 per credit)

International: \$30,715 (\$731.33 per credit)

Moved, Seconded & CARRIED (Unanimously)**5.2 REVISED: American Sign Language and Deaf Studies Certificate Program and Tuition**

On the advice of Education Council, the Board of Governors reviewed and approved a revised American Sign Language and Deaf Studies Certificate designed to be shorter, more focused, and more accessible for students.

The revised certificate reduces program requirements from 56 to 31.5 credits, allowing completion in two academic terms. The revised curriculum places primary emphasis on American Sign Language, better supporting students pursuing ASL for community-based work, service roles, or personal interest.

Coursework leading toward the Sign Language Interpretation Diploma has been restructured and moved to optional bridging courses, creating two clear pathways for students: completion of the certificate or progression to interpreter training at a later stage. Education Council approved the revised certificate in September 2024, with the related bridging courses approved in March 2025. The item was brought forward to the Board following completion of the Ministry's tuition review.

MOTION: THAT, on the advice of Education Council, the Board of Governors approve the implementation of the revised American Sign Language and Deaf Studies Certificate program and the creation of 10 new courses in the Program Content Guide

Moved, Seconded & CARRIED (Unanimously)**5.2.1 Tuition: American Sign Language and Deaf Studies Certificate Program**

The Board reviewed tuition for the revised American Sign Language and Deaf Studies Certificate, including the application of the annual 5% tuition increase to the international phase of the program. Clarification was provided regarding the inclusion of later phases and the timing of future tuition increases. It was confirmed that tuition is set at the point of initial program intake, with subsequent domestic and international adjustments applied in accordance with program start dates.

The Board discussed the program's financial impact, noting an estimated annual cost to the institution based on projected enrolment of 32 domestic students, and a goal of reducing this net cost by approximately half over time. It was noted that each domestic student currently represents a net cost to the institution.

Board members raised questions regarding tuition application, cost assumptions, enrolment strategies, and potential cost reduction measures. The Board emphasized the importance of ongoing monitoring of enrolment trends, tuition impacts, and program costs to support the program's long-term sustainability.

MOTION: THAT, on the recommendation of the Finance and Audit Committee, for the revised ASL and Deaf Studies Certificate, the Board of Governors approves the following tuition, effective August 1, 2026.

Domestic: \$6,596 (\$209.41 per credit)

International: \$20,295 (\$644.28 per credit)

Moved, Seconded & CARRIED (Unanimously)

5.3 NEW: Refrigeration and Air Conditioning Mechanic Foundation Certificate

On the advice of Education Council, the Board of Governors approved a new Refrigeration and Air Conditioning Mechanic Foundation Certificate, developed in response to strong labour market demand and a documented shortage of trained technicians in British Columbia.

The foundation-level program aligns with SkilledTradesBC curriculum requirements and is designed to provide essential hands-on skills for entry-level employment, with clear pathways into apprenticeship training and eventual Red Seal certification. The program consists of 12 new courses and is intended for domestic learners, including individuals entering high-demand trades, those seeking employment in entertainment-related fields, and career changers.

Education Council confirmed clear industry and student demand and unanimously supported the program's launch. The program will be introduced under provisional status, during which an ad hoc committee will provide oversight and support during the initial year of implementation, with the intention of advancing toward the full apprenticeship pathway in the future.

MOTION: THAT, on the advice of Education Council, the Board of Governors approve the new Refrigeration and Air Conditioning Mechanic Foundation Certificate credential, creation of 12 courses as named in the program content guide, and program implementation.

Moved, Seconded & CARRIED (Unanimously)

5.3.1 Tuition: Refrigeration and Air Conditioning Mechanic Foundation Certificate

The Board reviewed tuition for the new Refrigeration and Air Conditioning Mechanic Foundation Certificate. On the recommendation of the Finance and Audit Committee, domestic tuition was approved at a level intended to ensure program sustainability in the absence of base provincial or SkilledTradesBC funding at program launch.

It was explained that the tuition model incorporates the full cost of program delivery, including facilities, instructional resources, student support, and indirect institutional costs. This approach allows the College to deliver the program sustainably and provides flexibility to reduce student costs through entrance grants should external funding become available in the future, as has occurred in other foundation programs.

MOTION: THAT, on the recommendation of the Finance and Audit Committee, for the new Refrigeration Air Conditioning Mechanic Foundation program, the Board of Governors approves the following tuition effective January 2026.

Domestic tuition of \$10,678.68 (\$292.57 per credit)

Moved, Seconded & CARRIED (Unanimously)

5.4 NEW: Wind Turbine Technician Certificate

On the advice of Education Council, the Board of Governors approved the creation of a new Wind Turbine Technician Certificate, consisting of 10 courses as outlined in the program content guide.

The program will be delivered through the Centre for Clean Energy and Automotive Innovation and is designed to prepare students for employment as wind turbine technicians. It was noted that there are limited training options for this occupation in British Columbia, particularly in the Lower Mainland, and that the program addresses a clear labour market gap.

The curriculum includes training in safety procedures, mechanical and electrical maintenance, troubleshooting, and the interpretation of technical documentation. Education Council reviewed the program on September 9 and provided unanimous support. The program will be launched under provisional status, with an ad hoc committee established to support implementation during the initial phase.

In discussion, clarification was provided regarding the program's delivery location. It was noted that training will incorporate field-based learning through site visits to operational wind turbine facilities, as well as hands-on instruction using smaller-scale or micro wind turbines. Industry connections, including opportunities in the Fraser Valley, northern Vancouver Island, and other regions, were identified as supporting experiential learning.

MOTION: THAT, on the advice of Education Council, the Board of Governors approve the new Wind Turbine Technician Certificate credential, creation of ten courses as named in the program content guide, and program implementation.

Moved, Seconded & CARRIED (Unanimously)

5.4.1 Tuition: Wind Turbine Technician Certificate

On the recommendation of the Finance and Audit Committee, the Board of Governors approved domestic tuition for the Wind Turbine Technician Certificate, effective August 1, 2026.

MOTION: THAT, on the recommendation of the Finance and Audit Committee, for the new Wind Turbine Maintenance Technician Certificate program, the Board of Governors approves the following tuition effective August 1, 2026.

Domestic tuition of \$9,544.40 (\$381.78 per credit)

Moved, Seconded & CARRIED (Unanimously)

5.5 DISCONTINUANCES: Continuing Studies

On the advice of Education Council, the Board of Governors approved the discontinuance of selected Continuing Studies programs, as outlined in the decision note provided in the agenda materials.

It was noted that this item was presented as a program clean-up, as several of the listed programs have not undergone renewal and updated or revised versions of many programs have already been approved and brought forward at previous meetings. No substantive questions were raised.

MOTION: THAT, on the advice of Education Council, the Board of Governors approve the discontinuance of the following programs effective January 1, 2026:

- Addictions Counselling Skills Advanced Certificate

- Business Leadership and Management Certificate
- Community Counselling Skills Certificate
- Leadership Certificate
- Leadership Coaching Associate Certificate
- Leadership Coaching Certificate
- Management Skills for Supervisors Certificate
- Networking Technology Certificate
- Wedding and Event Management Certificate

Moved, Seconded & CARRIED (Unanimously)

5.6 DISCONTINUED: School of Arts & Sciences: ABE Graduation Program Certificate & ABE Intermediate Program Certificate

On the advice of Education Council, the Board of Governors approved the discontinuation of the ABE Graduation Program Certificate and the ABE Intermediate Program Certificate, effective January 1, 2026.

It was noted that this item was presented as a routine program clean-up, as the programs have not been part of recent renewal processes and revised or replacement offerings have already been approved and brought forward at previous meetings. No questions were raised.

MOTION: THAT, on the advice of Education Council, the Board of Governors approve the discontinuance of the ABE Graduation Program Certificate and ABE Intermediate Program Certificate effective January 1, 2026.

Moved, Seconded & CARRIED (Unanimously)

5.7 DISCONTINUED: VR/AR Design & Development Diploma

On the advice of Education Council, the Board of Governors approved the discontinuation of the VR/AR Design & Development Diploma, effective January 1, 2026.

It was noted that this item was presented as a routine program clean-up, as the program has not undergone recent renewal and revised or alternative offerings have already been approved and brought forward at previous meetings. No questions were raised.

MOTION: THAT, on the advice of Education Council, the Board of Governors approve the discontinuance of the VR/AR Design and Development Diploma effective January 1, 2026.

Moved, Seconded & CARRIED (Unanimously)

5.8 DISCONTINUED: Applied Technology for the Visually Impaired Certificate & Office Administration for the Visually Impaired

On the advice of Education Council, the Board of Governors approved the discontinuance of the Applied Technology for the Visually Impaired Certificate and the Office Administration for the Visually Impaired Certificate, effective January 1, 2026.

It was noted that this item was presented as a routine program clean-up, as the programs have not undergone recent renewal and revised or alternative offerings have already been approved and brought forward at previous meetings. No questions were raised.

MOTION: THAT, on the advice of Education Council, the Board of Governors approves the discontinuance of the Applied Technology for the Visually Impaired Certificate and Office Administration for the Visually Impaired Certificate effective January 1, 2026.

Moved, Seconded & CARRIED (Unanimously)**5.9 Tuition: Construction Electrician Apprenticeship courses**

On the recommendation of the Finance and Audit Committee, the Board of Governors approved tuition for the Construction Electrician Apprenticeship courses, effective January 1, 2026.

It was noted that this item represents the apprenticeship pathway associated with the Construction Electrician program previously approved at the foundation level. Students may enter the trade either through the foundation program or by starting directly in an industry-based apprenticeship, which follows a compressed delivery model combining periods of paid work with blocks of technical training, typically delivered in ten-week segments.

It was explained that the apprenticeship courses may be offered through a modernized apprenticeship pathway as well as through a standardized delivery format. It was also noted that tuition may be reduced in the future should additional SkilledTradesBC funding become available.

In response to questions, clarification was provided that completion of all required technical training courses, together with the prescribed work-based training hours, is required for qualification as an electrician in British Columbia. It was further confirmed that the anticipated apprenticeship intake will begin in September 2026, aligning with the completion of the foundation program and supporting a clear transition pathway for students.

MOTION: THAT, on the recommendation of the Finance and Audit Committee, for the new Construction Electrician Apprenticeship courses, the Board of Governors approves the following tuition effective January 1, 2026.

Domestic tuition of \$4,066.76 (\$246.47 per credit)

Moved, Seconded & CARRIED (Unanimously)**5.10 Tuition: Sign Language Interpretation Diploma (International)**

On the recommendation of the Finance and Audit Committee, the Board of Governors approved a new international tuition rate for the Sign Language Interpretation Diploma, effective September 1, 2026.

It was explained that this tuition approval was required to accommodate an international student who has completed American Sign Language studies and wishes to enter the existing Sign Language Interpretation program, for which an international tuition rate had not previously been established. The Board was advised that the program is currently undergoing renewal and will return to the Board for full review at a later date; however, establishing this tuition rate was necessary on an interim basis to respond to student needs.

A clarifying question was raised to confirm that the decision applied to establish international tuition for this intake, which was affirmed. No further questions were raised.

MOTION: THAT, on the recommendation of the Finance and Audit Committee, for the Sign Language Interpretation Diploma program, the Board of Governors approves the following tuition effective September 1, 2026.

International tuition of \$38,565.80 (\$644.28 per credit)

Moved, Seconded & CARRIED (Unanimously)

6. FINANCE AND AUDIT COMMITTEE (FAC) REPORT

6.1 2025/26 Forecast to Budget

The Board received the Finance and Audit Committee (FAC) report, following the Committee's meeting on November 13, including an update on the 2025/26 August Forecast to Budget, as presented in the agenda materials.

The report summarized financial results based on six months of actual data and six months of forecast. It was noted that VCC is projecting an operating deficit of approximately \$3.8 million for the 2025/26 fiscal year, with total revenue forecast at \$172.8 million, slightly above budget but significantly lower than the prior year. International tuition revenue continues to decline, while domestic tuition revenue shows a modest increase.

Attention was drawn to year-over-year operating revenue declines; however, it was noted that mitigation strategies and institutional actions have reduced the overall financial impact and positioned the College more favourably than initially anticipated. Total expenses are forecast to be above budget, primarily due to higher salary and benefit costs associated with contractual obligations, delayed workforce adjustments, unbudgeted enrolment increases, and increased faculty sick leave.

The Committee noted ongoing strategic efforts, including program refreshes, labour-market alignment, and cost controls, which continue to support institutional financial resilience. Board members expressed appreciation for the work of the executive team, faculty, and staff in managing financial pressures and emphasized the importance of continued alignment between the Board and administration.

No questions were raised. It was noted that further updates, including additional clarity from the provincial government and a revised forecast, will be brought forward to the January Finance and Audit Committee meeting.

7. GOVERNANCE COMMITTEE (GC) REPORT

7.1 NEW: Contract Administration (132) Policy and Rescinding of Related Policies

On the recommendation of the Governance Committee, with advice from Education Council, the Board of Governors considered and approved a set of related motions concerning contract administration policies.

The Board approved the new Contract Administration Policy (132) and associated procedures, as presented. It was explained that the new policy consolidates and replaces key elements of the former Educational Affiliations Policy (407) and Education Service Contract Policy (406) into a single, comprehensive framework. The policy establishes a clear and consistent approach to the creation, review, approval, and execution of all non-procurement contracts, strengthening oversight, risk management, and clarity of roles and signing authorities across educational, revenue-generating, and other significant contracts.

The Board further approved the rescission of the Educational Affiliations Policy (407) and procedures, effective upon approval of the Contract Administration Policy (132). The Board also approved the rescission of the Education Service Contract Policy (406) and procedures, subject to receipt of a formal motion from Operations Council, and effective upon approval of Policy 132. It was noted that Operations Council is scheduled to consider the required motion at its next meeting, and that this sequencing allows implementation of the new policy without delay.

The Governance Committee confirmed its support for bringing these items forward.

MOTION: THAT, on the recommendation of Governance Committee, with advice from Education Council, the Board of Governors approve, in the form presented at this meeting, the Contract Administration (132) policy and procedures.

THAT, on the recommendation of Governance Committee, the Board of Governors jointly approve rescinding the Educational Affiliations (407) policy and procedures, effective once the Contract

Administration (132) policy is approved.

THAT, on the recommendation of Governance Committee, the Board of Governors approve rescinding the Education Service Contract (406) policy and procedures, pending Operations Council's formal motion, effective once the Contract Administration (132) policy is approved.

Moved, Seconded & CARRIED (Unanimously)

7.2 REVISED: Admissions (301) and Flexible Admissions (302) Policies and Procedures

On the recommendation of the Governance Committee, with advice from Education Council, the Board of Governors approved revisions to the Admissions (301) and Flexible Admissions (302) policies and procedures, as presented.

It was explained that the revisions are minor in nature and do not change admission requirements. The primary update introduces clear language requiring applicants to provide complete, accurate, and truthful information as part of the application process. This change aligns the admissions policies with the Tuition and Refund Policy and responds to instances where refund requests were submitted following misrepresentation in applications.

Additional minor revisions were made following Education Council's review, including alignment of Principle #1 with the BC Human Rights Code and the inclusion of language referencing Indigenous identity.

A question was raised regarding the inclusion of Indigenous identity language and whether further consultation would be required. In response, it was noted that the Governance Committee had discussed this matter and that advice from the Dean of Indigenous Initiatives, and potentially Elders, would be sought should concerns arise, with the option to bring forward future amendments if needed.

MOTION: THAT, on the recommendation of the Governance Committee, with advice from Education Council, the Board of Governors approve the revised Admissions (301) and Flexible Admissions (302) policies and procedures, as presented.

Moved, Seconded & CARRIED (Unanimously)

8. HUMAN RESOURCES COMMITTEE REPORT

8.1 Chair's Report

The Board received a brief update from the Human Resources Committee. It was noted that the Committee has not met since the previous Board meeting but is scheduled to meet in the near future.

It was reported that Christy Sparklingeyes continues to serve on the Committee and that Synthia has joined the Human Resources Committee. The Committee will provide a report at the February Board meeting.

9. VCC FOUNDATION UPDATE

The Board received an update from the VCC Foundation and expressed appreciation to Jeffrey Yu for his service as the Board's liaison to the Foundation. It was noted that Colin Zuo has been appointed as the new Board liaison.

The Foundation provided an operational and campaign update. Campaign highlights included fundraising in support of the Simulation Centre, with over \$600,000 secured to date and approximately \$150,000 remaining to reach the campaign goal. Support for Culinary Arts initiatives was also highlighted, including a \$100,000 contribution from the RBC Foundation toward a virtual-reality-related project.

It was reported that the donor pipeline continues to expand across multiple sectors, including automotive and nursing, while acknowledging broader political and economic uncertainty. The Foundation also highlighted the

Asian Culinary Anniversary event held on September 27, which attracted over 100 guests and raised approximately \$58,580, with proceeds supporting student participation in a culinary competition in Macau.

Upcoming fundraising activities were noted, including Giving Tuesday as a key annual campaign, supported by a newly produced video shared with stakeholders.

10. NEW BUSINESS

No updates were shared

11. NEXT MEETING & ADJOURNMENT

M. Rashid thanked everyone for their participation. The next regular public board meeting is scheduled for February 5, 2026, at 4:30 p.m.

The meeting adjourned at 8:02 p.m.